



Making supply chains more sustainable

05 November 2020

Amplifying the goodness of nature

The global context

Climate change is officially mainstream

7.6 million

people worldwide protested during climate marches
the week of September 20th 2019, making it the
largest climate protest so far.



Sustainability issues are breaking into public consciousness

2/3

Nearly two-thirds of consumers across six international markets believe they “have a responsibility to purchase products that are good for the environment and society”



People are looking to businesses to lead change

76%

say CEOs should take the lead on change rather than waiting for government to impose it, an +11% increase from last year.



Upholding human rights is a baseline expectation

Beyond being the “right thing to do”, poor performance on human rights can also represent financial, legal, reputational and stakeholder relations risks for business.

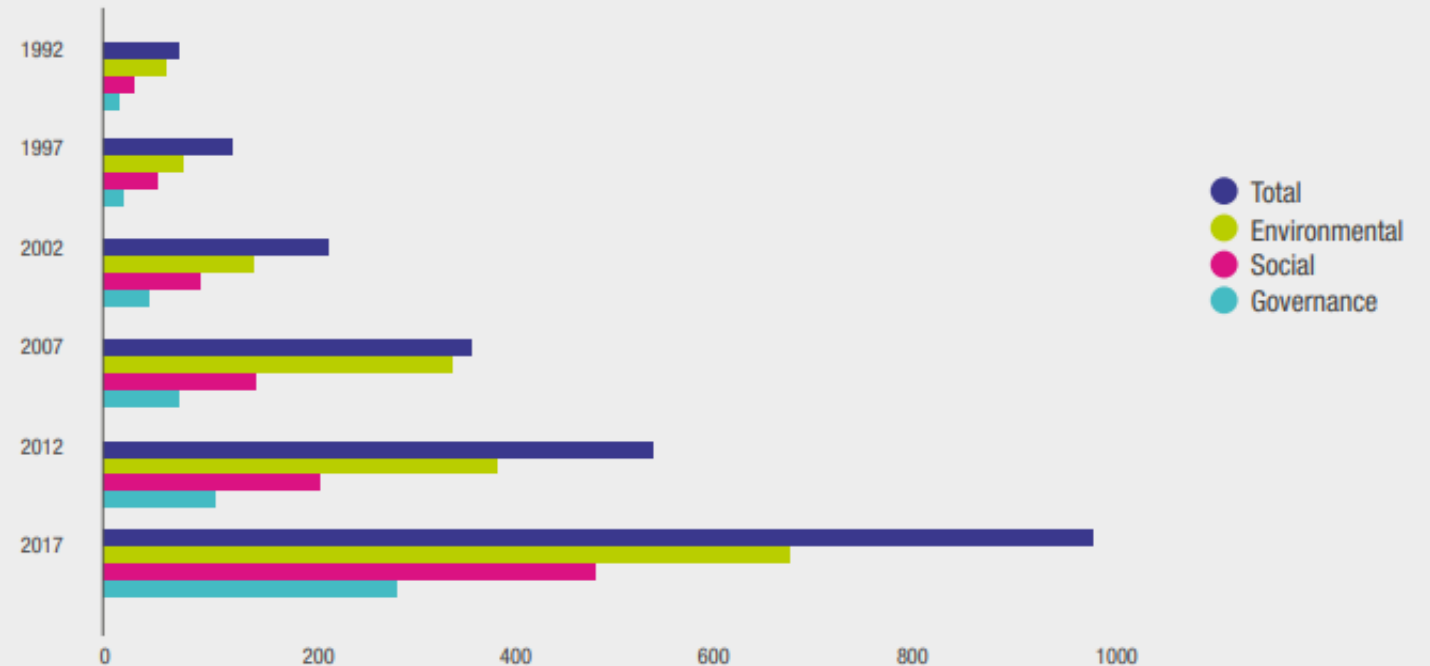


Reporting requirements are increasing rapidly

10x

Increase in reporting requirements in the last 25 years

Figure 1: The past 25 years of reporting requirements for sustainability information as well as the growth of reporting requirements for environmental, social and governance topics.



- 87% of our total group customers publicly outline sustainability commitments & requirements
- Those that haven't yet are playing catch-up
- Many are aligned to the SDGs
- All have a mixed approach & core focus on: the environment, human rights & supporting communities



AM FRESH SUSTAINABILITY GOALS



**RESPECT &
EMPOWER PEOPLE**



**REDUCE
ENVIRONMENTAL IMPACT**



**ENHANCE HEALTH &
WELLBEING**

Sustainable Agriculture

Rapid global population growth is increasing the demand for food and natural resources, presenting both immense pressure and opportunity for AM FRESH Group. To meet this increased demand in consumption, the world will need at least 60% more food produced, 50% more energy and 40% more water by 2050.



Our approach covers four key areas:

- Biodiversity & Soil Health
- Fertiliser Reduction
- Water Stewardship
- Sustainable Sourcing

Biodiversity & Soil Health

Agricultural biodiversity plays an important role in sustaining soil health, food and habitat for important pollinators and natural pest predators that are vital to agricultural production. Protecting and enhancing soil health is essential in meeting growing demand for food production, as well as for its potential to sequester carbon.

Our goals:

- Enhance biodiversity and soil health across our growing regions – maintain and restore ecosystems and their services
- Mediterranean biodiversity tool completion and public access with CFT by end of 2020



Our top actions

- ☐ Roll out use of the Cool Farm Tool's (CFT) Mediterranean and Semi Arid Biome Biodiversity Tool across all AM FRESH farms
- ☐ Take a landscape approach by growing region/water shed to set science based targets
- ☐ Create models of best practise to inform and guide growers on biodiversity

Fertiliser Reduction

85% of the carbon footprint of our products comes from the use of agrochemicals. To feed a growing population, fertilisers will continue to be important to global food production systems - yet proper use is imperative. We are striving to increase efficiency in fertiliser use across our own farms and supply chains.

Our goal:

- Reduce fertiliser emissions – absolute and intensity across our group production



Our top actions

- Roll out Cool Farm Tool (CFT) to all AM FRESH farming locations. Drive improvements - reduce use of synthetic pesticides and fertilisers
- Focus on key citrus supply chains in Spain, South Africa and Peru - base line year 2015
- Tool used for benchmarking and identification of efficient use, and provision of reporting to retailer/exporter/growers.
- Create models of best practise to inform and guide growers on fertiliser reduction strategies

Water Stewardship

All our products are sourced from water scarce regions across the globe. Sustainable and equitable water use is an important issue for our business and supply chains. AM FRESH Group is committed to responsible water use and increasing water use efficiency. Ensuring security of supply is essential for the long-term success of all businesses in the supply chain.

Our goals:

- Reduce absolute water use on farms in regions where water is most scarce

Our top actions

- Use the AM FRESH Water Monitoring Tool across our group citrus farms
- Create models of best practise to inform and guide growers on efficient water use
- Working with over 250 growers in Spain, South Africa and Peru - base line year 2015
- Tool used for benchmarking and identification of efficient use, and provision of anonymised reporting to retailer/exporter/growers.



Sustainable Sourcing

Sustainable Sourcing is the integration of social, ethical and environmental performance factors into the process of selecting suppliers. Working with suppliers to improve sustainability performance will help to build strong, long-term supply relationships.

Our goal:

- We will aim to source 100% of our raw materials sustainably, switch to more sustainable sources of key ingredients and help producers to adopt better practises by 2030



Our top actions

- Integration of social, ethical and environmental performance factors for selecting 'branded' suppliers, using independent certification schemes e.g. Global GAP, Rainforest Alliance, Fairtrade, FSC, SAI, ISO14001, Bee Friendly
- Roll out use AMT FRESH's Transparent Supply Chain Technical App to those in group who can and want to use it
- Implement standardised Group procurement and human rights policies across our business units

Food waste

Around a third of all food produced for human consumption is lost or wasted from the farm to the fork. Reducing food waste results in cost savings, reduces carbon emissions and is important in feeding a growing global population.

Our goals:

- To halve food waste at the retail and consumer level and reduce food losses along production and supply chains (including post-harvest losses) - SDG 12.3
- Measure food waste across the Group by end 2020
- Halve Group food waste by 2030, using 2015 as a base year where possible.
- Zero food waste in our operations in the UK by 2025



Our top actions

- Each manufacturing site to complete WRAP's Food Loss and Waste Inventory
- AM FRESH farms to measure on farm food waste
- All manufacturing sites to donate surplus produce to food charities
- Where possible move surplus, not fit for human consumption, to animal feed
- UK Collaboration with Agrigrub - BSFL and frass, an organic bio-pesticide from AMT's fruit waste

Packaging

Packaging provides important functions such as protecting food from damage and extending shelf life, however packaging waste that ends up in our environment is a significant problem.

Our goals:

- Take action to eliminate problematic or unnecessary plastic packaging by 2025
- Take action to move from single-use towards reuse models where relevant by 2025
- 100% of plastic packaging to be reusable, recyclable or compostable by 2025



Our top actions

- Work towards making all our plastic packaging reusable, recyclable or compostable
- Increase recycled content of our packaging to above 30%
- Measure and monitor packaging makeup and content and report on progress made in terms of recyclability

Climate change

Climate change is a significant threat to global agricultural production, as changing weather patterns may affect the ability to grow in certain regions. AM FRESH Group are working to reduce greenhouse gas emissions from our own operations by increasing energy efficiency, installing solar generation and looking to move to renewable energy.

Our goals:

- Source all energy renewably (UK – 2020, Globally – 2030)
- Achieve “carbon neutral” status globally by 2030
- Reduce energy consumption in our facilities- Reduce by 5% YoY until 2030
- Life Cycle Analyses by 2022

Our top actions

- Renewable energy sourced and planned PV installation at our newest facility in Peterborough, UK
- Solar PV panels at 2 existing UK facilities
- Switch to renewable energy providers where feasible
- Measure energy use – efficiency initiatives including presence lighting, LED, “switch off” policies, monitor equipment by submeter
- Install EV charging points across sites by 2030



Efficient operations

AM FRESH Group is committed to reducing our impact across our packhouses and manufacturing operations. This includes looking at efficiencies in water use, operational and office waste, transport and freight, refrigeration, and employee travel.

Our goals:

- Reduce water use in our manufacturing sites
- Reduce GHG from transport
- Reduce GHG from refrigeration
- Reduce Operational Waste. Target YoY improvements



Our top actions

- Zero waste to landfill
- Utilise CISCO and similar facilities for meetings and conferencing as much as possible to reduce travel needs
- Flexible working opportunities. COVID has helped in this respect to normalise home working
- Review water efficiency opportunities and recycle and reuse options for sites that use water in process
- Measurement of employee travel – air, rail, and road

AM FRESH SUSTAINABILITY GOALS





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*Stop waste.
Stop waste of any kind.
Stop wasting energy,
stop wasting food,
stop wasting plastic
and stop wasting time.*

SIR DAVID ATTENBOROUGH